Report of the
North Carolina State Bar
Lawyer Assistance Program

October 1, 2010 – September 30, 2011

LAP Board
Mark W. Merritt, Chair, LAP
Fred J. Williams, Vice Chair, PALS
Sheryl F. Friedrichs
Joseph Jordan
David W. Long
Margaret J. McCrery
Burley B. Mitchell, Jr.
Bert Nunley
Barbara Scarboro

LAP Staff:
Robynn Moraites, Director
Don Carroll, Emeritus Director
Ed Ward, Assistant Director
Towanda Garner, Piedmont Coordinator
Buffy Holt, Admin. Assistant
Joan Renken, Admin. Assistant
Introduction

It has been a busy and productive year for the North Carolina Lawyer Assistance Program ("LAP"). The State Bar’s rule governing the Lawyer Assistance Program provides:

.0601 Purpose
The purpose of the Lawyer Assistance Program is to: (1) protect the public by assisting lawyers and judges who are professionally impaired by reason of substance abuse, addiction, or debilitating mental condition; (2) assist impaired lawyers and judges in recovery; and (3) educate lawyers and judges concerning the causes of and remedies for such impairment.

The LAP is fulfilling its mission. In its 32nd year of operation, the LAP responded to numerous calls and had many personal interviews with lawyers, judges and law students. These contacts resulted in a current caseload as of the end of September of 791 cases.

Since 2000, the LAP has assisted over 1,912 lawyers, or approximately 7.6% of the Bar. The individuals we serve often include the Bar’s most disadvantaged and distressed members.

Of our current files, 48% were opened as a result of voluntary contacts by a lawyer, judge or law school student seeking assistance. The majority of the other files were opened after other members of the bar expressed concern to the LAP about an impaired lawyer. With respect to the cases that were opened, 58% involved psychological or mental health disorders, and 42% involved substance abuse or chemical addiction. The LAP handled 12 files which involved preadmission issues referred by the Board of Law Examiners.

In 2007 the State Bar Council asked for there to be greater coordination between the Office of Counsel and the Lawyer Assistance Program in cases where the discovery or potential discovery of misappropriated client funds might lead to a suicide risk. The LAP has continued to be proactive in this context, when it becomes aware of lawyers facing the likelihood of disbarment, and offering assistance to the lawyer.

The LAP participated in a “Well Being in the Workplace” survey sponsored by the North Carolina Consortium of Professional Recovery Programs ("CPRP") and conducted by Professor Darcy Siebert of Rutgers University. Professor Siebert made an initial presentation on the survey’s results to the Bar Council at its April 2010, meeting. Her first two articles on the survey have been published in the Bar Journal. Professor Siebert is working on additional articles, the next one of which is anticipated being published in the Bar Journal in 2012. The survey data and Professor Siebert’s analysis continue to be very helpful in assisting the LAP to better understand the needs of the lawyers we serve.

The LAP internet site remains an important source of information about the LAP and how to contact the program. The website provides a listing of the members of the PALS Committee and the FRIENDS Committee, the two LAP peer group support committees, as well as information about depression and chemical addiction. Many calls, especially from younger lawyers, come from lawyers who first consulted the website.

The LAP website also contains pages which provide a comprehensive list of resources and confidential self-tests for substance abuse and depression. In addition, the website provides information about the two annual training workshops for volunteers and a library of articles related to topics relevant to lawyer assistance.
As has been true over the years, the LAP network of volunteers and lawyer support groups provide a major part of the assistance given by the LAP to lawyers around the state. Without the extended volunteer network, it would be impossible for the LAP to be as effective as it has been during the past year. Staff and volunteer efforts have prevented or limited possible harm to the public in numerous instances. In cases where discipline is initially deferred, or the lawyer is operating under a stayed suspension, the LAP’s intervention has offered the opportunity to identify and resolve the root problems out of which the discipline issue arose and furthered the Bar’s mission of protecting the public.

During 2010, Don Carroll announced his intention to retire as LAP Director at the end of 2011. Under the leadership of LAP Chair Mark Merritt a LAP Committee made recommendations to President Anthony Di Santi, President-Elect Jim Fox, Vice President Keith Kapp and Executive Director Tom Lunsford, on a successor Director. From a field of outstanding candidates, Robynn Moraites was hired, effective July 1, 2011, as the new LAP Director. Don has continued to work hand-in-hand with Robynn in order to assure the smoothest possible transition.

**Details of the North Carolina Lawyer Assistance Program**  
**October 1, 2010– September 30, 2011**

The LAP provides assessment, referral, intervention, education, advocacy, and peer support services for all North Carolina lawyers and judges.

The LAP is designed to help lawyers find a way to address a wide range of health and personal issues, including, most commonly, alcohol/drug abuse, stress/burnout, depression, anxiety, and compulsive disorders of all kinds, including those involving food, sex, work, gambling, and the Internet.

All calls are strictly confidential.

**Educational Outreach**

The North Carolina Lawyer Assistance Program believes that intervention begins with educating all segments of the bench, bar and law schools about addiction, mental health issues, compulsive disorders and recovery from those conditions. The LAP efforts have continued this year through presentations at law schools, ethics CLE workshops and local and specialty bar association meetings.

**LAP Presentations:**

- Judicial District 28 – Asheville, NC – October 8, 2010
- Rockingham County District 20A – Rockingham, NC – October 29, 2010
- Mecklenburg County Bar – Charlotte, NC – November 5, 2010
- NC Bar Association – Cary, NC – November 19, 2010
- Mecklenburg County Bar – Charlotte, NC – December 2, 2010
- Mecklenburg County Bar – Charlotte, NC – December 8, 2010
- Chicago Title – Gastonia, NC – January 18, 2011
- Chicago Title – Charlotte, NC – January 19, 2011
- Chicago Title – Asheville, NC – January 20, 2011
- Campbell University School of Law – Raleigh, NC – January 28, 2011
- Chicago Title – Raleigh, NC – February 1, 2011
- Chicago Title – Winston Salem, NC – February 2, 2011
- Wake Forest University School of Law – Winston Salem, NC – February 3, 2011
- Attorneys Title – Raleigh, NC – February 4, 2011
- Chicago Title – Wilmington, NC – February 8, 2011
- Chicago Title – Greenville, NC – February 9, 2011
- UNC Festival of Legal Learning – Durham, NC – February 11-12, 2011
- Cabarrus County Bar – Concord, NC – February 18, 2011
- Judicial District 4 – Jacksonville, NC – March 11, 2011
- Charlotte School of Law – Charlotte, NC – April 8, 2011
- Charlotte School of Law – Charlotte, NC – April 18, 2011
- Charlotte School of Law – Charlotte, NC – April 20, 2011
- Attorney’s Title – Flat Rock, NC – May 5, 2011
- Judicial District 14 – Durham, NC – June 8, 2011
- Judicial District 17B – Pilot Mountain, NC – June 17, 2011
- Advocates for Justice – Wilmington, NC – June 20, 2011
- Capital City Lawyer Association – Raleigh, NC – August 4, 2011
- Guilford County Black Lawyers Association – Greensboro, NC – September 12, 2011
- Winston Salem Bar Association – Winston Salem, NC – September 13, 2011
- Guardian ad Litem Attorneys – Raleigh, NC – September 16, 2011
- Trial Advocacy – Charlotte, NC – September 17, 2011
- Duke University School of Law – Durham, NC – September 21, 2011
- Mecklenburg County Bar – Charlotte, NC – September 20, 2011
- UNC School of Government – Raleigh, NC – September 22, 2011
- District 29B – Hendersonville, NC – September 23, 2011
- Mecklenburg County Bar – Charlotte, NC – September 30, 2011

**LAP CLE Videos**

In January 2011 a new LAP history video entitled “A Story of Honesty, Compassion & Hope” was provided to all Bar Councilors to be made available in their districts to fulfill the one hour every three years of substance abuse/mental health (ethics) CLE. LAP CLE videos have been shown 15 times throughout the state.

- Wilmington, NC – November 19, 2010
- Raleigh, NC – November 22, 2010
- Dunn, NC – January 6, 2011
- Salisbury, NC – January 21, 2011
- Lexington, NC – February 4, 2011
- Raleigh, NC – February 4, 2011
- Burgaw, NC – February 7, 2011
- Statesville, NC – February 10, 2011
- Statesville, NC – February 11, 2011
- Statesville, NC – February 16, 2011
- Raleigh, NC – February 18, 2011
- Lexington, NC – February 18, 2011
- Brevard, NC – February 21, 2011
Raleigh, NC – February 22, 2011
Statesville, NC – April 7, 2011

LAP Information Flyers/Brochures

- LAP (four-fold) flyer: North Carolina Lawyer Assistance Program
- PALS: Alcoholism and Other Chemical Addictions
- FRIENDS: Depression and Mental Health
- Black Lawyers Association Leadership Urges Members Use of Lawyer Assistance Program
- Breaking the Silence – Lawyer Suicide
- A Chance to Serve
- Welcome to the Legal Profession
- Women Bar Leaders Encourage Use of Lawyer Assistance Program
- Impairment in the Legal Profession – A guide for New Bar Councilors and Local Bar Leaders

LAP flyers/brochures are included in new lawyer packages, volunteer packages, requests for information by prospective clients and in CLE programs. Approximately 2,500 LAP flyers/brochures were distributed in the presentations made this past year. Bar Councilors are encouraged to obtain any flyers/brochures that may be helpful to be distributed in their Districts.

The LAP book “A Lawyer’s Guide to Healing” has been distributed as part of the LAP outreach.

Articles

LAP columns were submitted quarterly to the Bar Journal.

Volunteer Development

Substantial efforts continue to be devoted to volunteer development. As of September 30, 2011, there were 145 PALS Volunteers and 95 FRIENDS Volunteers.

Training

The 31st Annual PALS Meeting and Workshop was held November 5-7, 2010 at the Holiday Inn Sunspree, Wrightsville Beach, North Carolina. Chief Justice Sarah Parker was in attendance. Guest speakers included Dr. Melissa Warner and Eleanor Woollard.

FRIENDS 12th Annual Conference was held at Pine Needles Lodge & Conference Center, Southern Pines, North Carolina on February 26, 2011. This conference was in conjunction with BarCares and the NC Bar Association Quality of Life Committee.

ABA Annual CoLAP Conference was held in Tampa, Florida, September 13-16, 2011.

Upcoming Events

The 32nd Annual PALS Conference and Workshop will be held November 4-6, 2011 at the Crowne Plaza Resort, Asheville, North Carolina.
FRIENDS 13th Annual Conference will be held at Pine Needles Lodge & Conference Center, Southern Pines, North Carolina on February 25, 2012. This conference will be again be in conjunction with BarCares and the NC Bar Association Quality of Life Committee.

ABA Annual CoLAP Conference will be held in Grand Rapids, Michigan, September 11-14, 2012.

Local Volunteer Meetings:

The Lawyer Assistance Program continues the development of local volunteer meetings to provide greater continuity and support in meeting the needs of lawyers new in recovery and allowing volunteers the chance to grow in their own recoveries. Local volunteer support meetings for PALS and FRIENDS are held in the following locations:

Raleigh Triangle FRIENDS Support Meeting  
Every Monday at 6:30 p.m.

Charlotte PALS/FRIENDS Support Meeting  
Every Monday at 5:00 p.m.

Charlotte ADD/ADHD Support Group  
1st Wednesday of Every Month

Beaufort, New Bern, Morehead FRIENDS/PALS Support Group  
4th Wednesday Every Other Month

Wilmington FRIENDS Support Group  
3rd Thursday of Every Month

Greensboro Triad FRIENDS Support Group  
1st Friday Every Month

Greenville and Down East FRIENDS/PALS Support Group  
2nd Thursday Every Month

Wilmington PALS Support Group  
1st Wednesday Every Other Month

Greensboro Triad PALS Support Group  
3rd Wednesday Every Month

Fayetteville/Sandhills PALS Support Group  
1st Thursday Every Month

Raleigh Triangle PALS Support Group  
2nd Friday Every Month

Charlotte PALS Support Group  
3rd Friday Every Month
Asheville PALS/FRIENDS Support Group  
3rd Thursday Every Month

Winston-Salem PALS/FRIENDS Lunch Group  
2nd Friday Every Month

Southern Pines PALS/FRIENDS Support Group  
4th Tuesday Quarterly starting Jan 2005

Durham-Chapel Hill PALS/FRIENDS Group  
1st Tuesday Every Month

Boone PALS/FRIENDS Group  
4th Friday – Monthly

Volunteer Communication

The LAP sends out *The Intervenor*, a newsletter, to all PALS Volunteers three to four times a year to enhance communication among the volunteer network. Volunteers have contributed by writing articles for *The Intervenor* and by sharing personal stories in the *Bar Journal*.

**Case Management**

Case management has four different stages:

1. **Investigation** – Initial contact with the program begins the investigative phase. All efforts at this stage are directed to determining if the lawyer has a problem LAP can assist with, the nature of the problem, and if the client is willing to get assistance.

2. **Treatment/Stabilization** – This phase begins when a lawyer understands that he/she needs help and agrees to obtain assistance.

3. **Monitoring/Aftercare** – This begins when a lawyer has completed inpatient/outpatient treatment or initial therapy consultations and is stabilized in a recovery program. In this stage, the volunteer support is most active and helpful.

4. **Inactive Status** – A file is placed on inactive status when the active role of the LAP terminates. This may occur when the lawyer completes an initial two-year contract of monitoring and no longer needs a monitor, lawyer dies, moves out of state, is disbarred or no longer wants any assistance.

**Case Management Statistics**

Statistics about the program reflect the number of people getting help; they do not reflect the time it takes to deliver that assistance. A self-referral might be appropriate for a phone evaluation and be immediately directed to a treating counselor to meet his/her needs. On the other hand, a third-party initiated investigation may take weeks to complete and, even then, the file may be put on hold for months in order for there to be sufficient opportunity to ascertain if the lawyer truly needs assistance. Every effort is made not to interfere by offering assistance unless there is meaningful evidence suggesting that it is needed or the lawyer is actively seeking help. Even then, in the addictions area, assistance when offered is often initially refused, and the LAP may spend months building up trust so that assistance can be received when the lawyer finally
becomes receptive. Like cases in law practice, the problem cases can often take tremendous amounts of time to move forward. Our approach is never to give up on offering help, but often that means waiting until a situation ripens. To be able to make client access to the LAP easier, the state of North Carolina is divided into three sections. Don Carroll handles cases in the western part of the state. Towanda Garner handles the piedmont section and Ed Ward the eastern part of the state. Any lawyer may seek the help of any member of the professional staff. The continued expansion and utilization of trained volunteers will remain a key component in our future ability to bring assistance to more lawyers who need it.

Outcome Data

The cases that have been coded as successfully handled are a broad category that emphasizes help to the lawyer. First and foremost, this includes cases where the client had a significant problem, entered into a recovery contract with the LAP and successfully completed the contract. In addition, it includes cases where there was informal assistance given and a positive result achieved for the lawyer. This category also includes (1) cases where an investigation was made, or the client contacted and offered assistance, with the result that it was determined that no further action was needed on the client’s behalf; and (2) cases that were investigated, the investigation was inconclusive as to the need for assistance and the case was closed after two years when there did not appear any new information that help was needed. The success category does not include lawyers who died, went on disability status, were disbarred or moved out of state. Although these categories reflect elimination of potential harm to the public, they do not show that a lawyer was actually helped. We regard outcomes as unsuccessful where a contract was entered into and the client failed in his or her efforts to achieve recovery, where a client went to treatment and left treatment and did not pursue recovery and cases where it was unsuitable for the LAP to provide assistance.

The LAP is currently handling 791 files. There are 332 PALS and 459 FRIENDS files.

<table>
<thead>
<tr>
<th><strong>PALS Referrals:</strong></th>
<th><strong>FRIENDS Referrals:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Another Lawyer</td>
<td>Another Lawyer</td>
</tr>
<tr>
<td>Bar Staff</td>
<td>Bar Staff</td>
</tr>
<tr>
<td>Self</td>
<td>Self</td>
</tr>
<tr>
<td>Physician</td>
<td>Physician</td>
</tr>
<tr>
<td>Local Bar</td>
<td>Local Bar</td>
</tr>
<tr>
<td>Judge</td>
<td>Judge</td>
</tr>
<tr>
<td>Grievance</td>
<td>Grievance</td>
</tr>
<tr>
<td>Friend/Non Lawyer</td>
<td>Friend/Non Lawyer</td>
</tr>
<tr>
<td>Firm</td>
<td>Firm</td>
</tr>
<tr>
<td>Family</td>
<td>Family</td>
</tr>
<tr>
<td>DHC</td>
<td>DHC</td>
</tr>
<tr>
<td>DA</td>
<td>DA</td>
</tr>
<tr>
<td>Board of Law Examiners</td>
<td>Board of Law Examiners</td>
</tr>
<tr>
<td>Bar Examiner</td>
<td>Bar Examiner</td>
</tr>
<tr>
<td>EAP</td>
<td>EAP</td>
</tr>
<tr>
<td>Investigators/SCA</td>
<td>Investigators/SCA</td>
</tr>
<tr>
<td>Another LAP</td>
<td>Another LAP</td>
</tr>
<tr>
<td>Therapist</td>
<td>Therapist</td>
</tr>
<tr>
<td>Law School</td>
<td>Law School</td>
</tr>
<tr>
<td>Employee</td>
<td>Employee</td>
</tr>
<tr>
<td>Unknown</td>
<td>Unknown</td>
</tr>
</tbody>
</table>
Governance

Under the rules of the NC State Bar Council, the LAP is governed by a nine member Board. The NC State Bar Council appoints the members of the Lawyer Assistance Program Board in three different groups: Three councilors of the NC State Bar; three persons with experience and training in the fields of mental health, substance abuse and addiction; and three Bar members who currently serve as volunteers to the LAP. In order to avoid any perception that the LAP Program is not entirely separate from the disciplinary functions of the State Bar, no member of the Grievance Committee may serve on the LAP Board.

The current members of the LAP Board are: Mark W. Merritt, Chair and a councilor; Fred F. Williams, Vice-Chair, LAP and volunteer; Sheryl T. Friedrichs, volunteer; Bert Nunley, volunteer; David W. Long, councilor; Margaret J. McCreary, councilor, and Burley B. Mitchell Jr., Joseph Jordan, and Professor Barbara Scarboro, serving in the three expertise seats.

Staff

Robynn Moraites succeeded Don Carroll as LAP Director effective July 1, 2011. Don continues to year-end in assisting Robynn in the transition. There were no other changes in the LAP Staff: Ed Ward, Assistant Director; Towanda Garner, Piedmont Coordinator; Buffy Holt, Administrative Assistant; Joan Renken, Administrative Assistant.

LAP Board Meetings Scheduled For 2011

The LAP Board meets quarterly during the time of the Council meetings except in the fall, when the LAP Board meets, if necessary, at the time of the Annual PALS Meeting and Workshop.

LAP Board meetings are usually scheduled for lunchtime on Wednesday of the week the Council meets. The 2011 schedule for the Council is listed below:

January 24-27, 2012 Marriott Raleigh City Center, Raleigh
April 24-27, 2012 Marriott Raleigh City Center, Raleigh
July 17-20, 2012 Carolina Hotel, Pinehurst, NC